



## Dr Rob Routs

### Current Positions

Dr Rob Routs is Non-Executive Director of The Drilling Company of 1972 A/S, Chairman of Royal DSM NV and Non-Executive Director of ATCO Ltd. He is also Non-Executive Director of AECOM.

Mr Routs is Emeritus Member of the Economic Development Board of Singapore International Advisory Council.

### Background Information

Rob Routs has spent most of his working life with Royal Dutch/Shell Group, joining the company in 1971.

Mr Routs became President and CEO of Shell Canada Oil Products in 1996 and transferred three years later to The Hague to lead Shell International's Research and Technology Services Group. After Shell acquired Texaco's ownership in Equilon in Houston in 2002, he became the President and CEO of Shell Oil Products US and was appointed Executive Director Downstream and a member of the Board of Royal Dutch Shell in 2004. Mr Routs was an Independent Director at A.P. Moller Maersk Group until April 2019.

He added direct accountability for oil sands mining and coordinated the Group's climate change and alternative fuel initiatives. He retired from the position as a Group Executive Director and member of the Executive Committee of Shell at the end of 2008 to start his NED career.

### Other Notable Interests

Rob Routs non-executive career includes having been the Chairman of the insurance and pension group AEGON from 2010 until mid-2018, the Vice-chair of the Board of KPN in the Netherlands, a Member of the Board of UPM Kymmene in Helsinki and Member of the Board of INSEAD in Fontainebleau.

In 2009 Routs received the medal for Distinguished Friend of Singapore from the President of the Republic of Singapore for his services rendered to the country.

Mr Routs is based in Brunnen, close to Lucerne, in Switzerland.